## **Budget Summary**

## Aztec Shops, Ltd. 2021/22 Budget

			2020/21 Actual			2021/22 Budget versus 2020/21	
		2020/21 Projected	versus Budget			Projected Actual	
	2020/21 Budget	Actual	Variance	% change	2021/22 Budget	Variance	% change
Source of Funds:							
Sales	4-000	40.440.000	(* *** -4*)	4 4 407	40 -40 000		4- 00/
Campus Stores	15,626,605	13,418,886	(2,207,719)		19,719,682	6,300,796	47.0%
Food Services	8,376,434	4,845,363	(3,531,071)	-42.2%	20,711,612	15,866,249	327.5%
Total Sales	24,003,039	18,264,249	(5,738,790)	-23.9%	40,431,294	22,167,045	121.4%
Credits and Revenues			-				
Housing	17,710,114	17,033,423	(676,691)	-3.8%	16,546,016	(487,407)	-2.9%
Text Rentals, Commissions and							
Other Revenues	6,114,013	5,169,683	(944,330)	-15.4%	9,572,594	4,402,911	85.2%
	23,824,127	22,203,106	(1,621,021)	-6.8%	26,118,610	3,915,504	17.6%
Total Source of Funds:	\$ 47,827,166	\$ 40,467,355	\$ (7,359,811)	-15.4%	\$ 66,549,904	\$ 26,082,549	64.5%
Use of Funds:							
Cost of Goods							
Campus Stores	11,163,699	10,017,096	(1,146,603)	-10.3%	14,620,435	4,603,339	46.0%
Food Services	2,934,289	1,825,130	(1,109,159)		7,414,028	5,588,898	306.2%
	14,097,988	11,842,226	(2,255,762)	-16.0%	22,034,463	10,192,237	86.1%
Operating Expenses							
Salaries and Benefits	13,833,222	11,837,833	(1,995,389)	-14.4%	17,381,205	5,543,372	46.8%
Other Operating Expenses	23,616,102	20,954,874	(2,661,228)	-11.3%	25,859,470	4,904,596	23.4%
Total Operating Expenses	37,449,324	32,792,707	(4,656,617)	-12.4%	43,240,675	10,447,968	31.9%
Total Use of Funds:	\$ 51,547,312	\$ 44,634,933	\$ (6,912,379)	-13.4%	\$ 65,275,138	\$ 20,640,205	46.2%
	<del>+ 22,211,222</del>	Ţ,,,,,,,,,,	<del>+ (-,-12,-13)</del>		<del>+</del>	<del>+</del> <u>,</u>	
Net funds to (from) Reserves:	\$ (3,720,146)	\$ (4,167,578)			\$ 1,274,766	\$ 5,442,344	
D							
Reserves:  Net Assets Beginning Balance	7,202,158	7,202,158			6,251,992		
Estimated Allocation	(365,000)	(365,000)			(365,000)		
Capital Expenditures	(1,100,000)	(1,100,000)			(1,250,000)		
Projected Capital Augmentation	• • • • • • • • • • • • • • • • • • • •	(1,100,000)			(2,000,000)		
Depreciation	5,004,462	4,682,412			4,619,724		
Net funds to (from) Reserves	(3,720,146)	(4,167,578)			1,274,766		
Net Assets Ending Balance	\$ 7,021,474		\$ -		\$ 8,531,482	\$ -	
		_,,			,,		

## **Capital Budget**

## **Aztec Shops FY 2022 Capital Budget**

BOOKSTORE OPERATIONS		
Contingency/Emergency	\$ <b>\$</b>	35,000
<b>Total Bookstore Operations</b>	\$	35,000
DINING SERVICES		
Contingency/Emergency	\$	100,000
Total Dining Services	\$	100,000
CONTRACT HOUSING		
Alberts/Tecs		
Heat Pumps	\$	125,000
University Towers		
Exterior Ledge Reinforcement	\$	75,000
All Housing Properties		
Routine Turn Projects	\$	210,000
Plumbing Upgrades	\$	95,000
College Avenue Retail Properties		
<b>UPS Store Parking Lot Renovation</b>	\$	75,000
Contingency/Emergency	\$ <b>\$</b>	200,000
Total Contract Housing	\$	780,000
INFORMATION TECHNOLOGY		
Contingency/Emergency	\$	10,000
Total Information Technology	\$	10,000
ADMINISTRATION		
Access Control Hardware Upgrades	\$	325,000
Total Administration		325,000
TOTAL EXPECTED OUTLAY	\$	1,250,000